

# Tactical Resolution Challenge

## HOSTAGE RESCUE INTERVENTION, TRC #94-2

### Situation

Approximately three hours ago, two men robbed the bank at the northeast corner of Lapeer and Cummings Roads. Witnesses describe one of the suspects as a male/white with long, dirty blond hair, wearing blue jeans and a maroon tank top. He is heavily tattooed on both arms and armed with a sawed-off shotgun. The second suspect is also a male/white with short dark hair combed straight back. He is wearing blue jeans and a white, collar-style, short-sleeve, button shirt. He is armed with an "assault-style" short rifle and a blue steel semi-automatic handgun. After robbing the bank, the suspects were seen running to a vehicle parked in the parking lot of a fast-food restaurant just west of the bank. They ran inside when they saw responding radio cars, and patrol personnel quickly surrounded the location.

As you arrive, you are advised that one of the suspects surrendered approximately 30 minutes ago. This

suspect (wearing the button shirt) was armed when he exited and related that the remaining suspect and he were cellmates for four years. The outstanding suspect's name is Cecil McCown. He has done time for armed robbery and is a heavy drug user. He has been using methamphetamine for the four months he has been out of prison and was using heavily last night and this morning. He learned late yesterday afternoon that his parole had been revoked and vowed not to be taken alive. The suspect further relates that there are approximately 20 to 30 persons in the restaurant (including 8 employees) who were advised to lie down on the floor near where they had been sitting. The employees were also advised to lie down on the floor in the eating area of the restaurant.

The field supervisor advises you that the only successful telephone conversations had been with the suspect who surrendered. Numerous attempts to establish communications with Suspect McCown have been futile, and the telephone just keeps ringing. Containment personnel observing through the windows of a large restaurant from across the street have advised that they can see the suspect peering out the windows on the Lapeer Road side of the building. They relate that he does not appear to be carrying a shoulder weapon, but they cannot see his waist. He keeps gesticulating wildly and appears to be talking to someone on the floor.

Just as you are finished being briefed, the store manager is brought to you. He relates that he was in the basement of the building when the suspects entered and watched from hiding as they ordered the patrons and employees to lie down in the eating area. A few minutes ago he escaped through the rear door. He has the keys to the building and relates that the suspect is acting irrationally and keeps shouting at the hostages. Several children are sobbing, and one of the women began screaming at the suspect to "Leave us alone!" The suspect kicked her and threatened to kill her if she spoke again. The suspect then screamed at several others to "Keep

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# ADVANTAGE



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## Tactical Terminology

### INTELLIGENCE GATHERING (Information vs. Intelligence)

Two terms, often used interchangeably, but with distinct meanings in tactical situations are "information" and "intelligence." Information is described as the knowledge or news of an event or situation gained through collection of facts or data. Intelligence, on the other hand, is specific information related to the situation at hand. Intelligence usually occurs with the "fusion" of information. This means taking bits and pieces of different details and facts and combining them to obtain a more complete picture of the situation at hand. Therefore, information may be better understood as "raw data," while intelligence is "processed data." A good illustration to which we can all relate occurs in a school setting. Copying some fact from a lecture into our notes is "information." Finding out it's on the test is "intelligence."