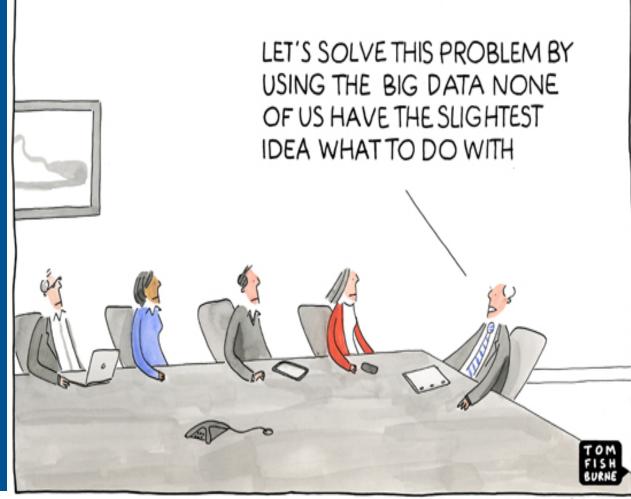




I have all this data...

Now what?



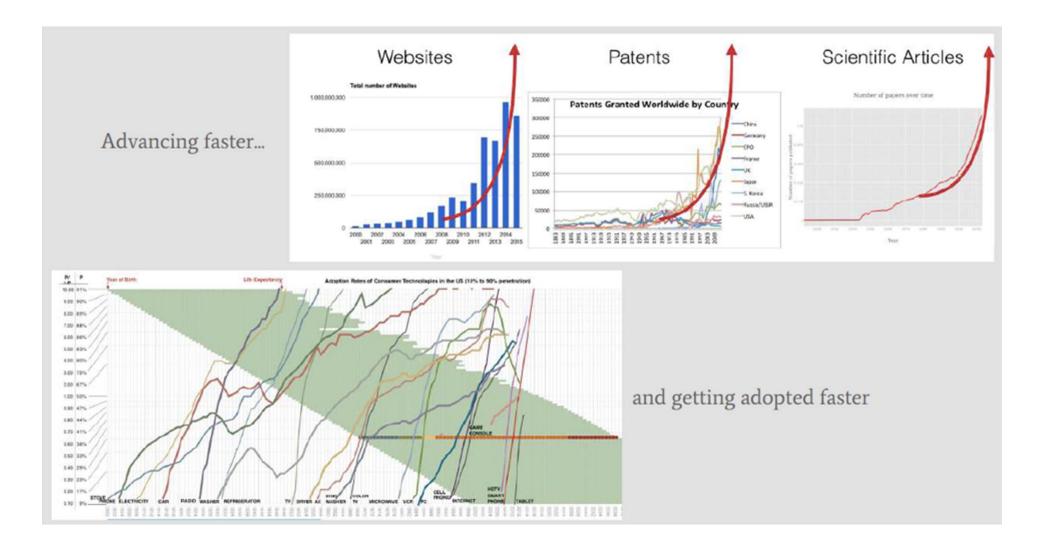
© marketoonist.com

Constant creation of data ...



600 Billion Transactions / Year

Speed across all aspects of health care

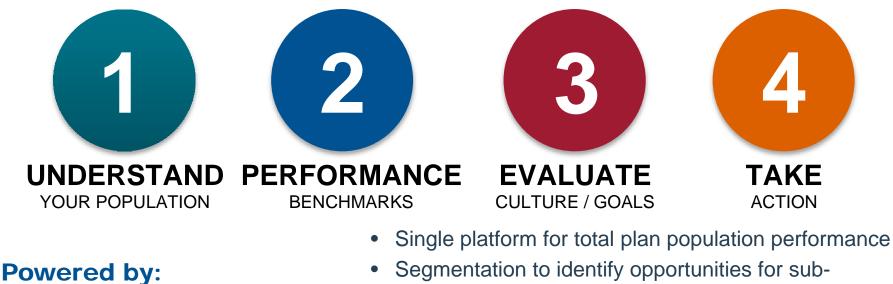




Sponsor-Based Software

Working together through our 'Health Plan Performance Reviews'

Data driven. Minimizes Execution Risks. Maximizes Results.



HEALTH PLAN MANAGER

The *Numbers* Tell the Story.™

UNITEDHEALTH GROUP

populations

 Modularity and normative data to evaluate performance of current solutions and opportunities for your next modernization moves

 Total Net Paid
 Net Paid
 Covered
 Plan Cost
 Discount Rate

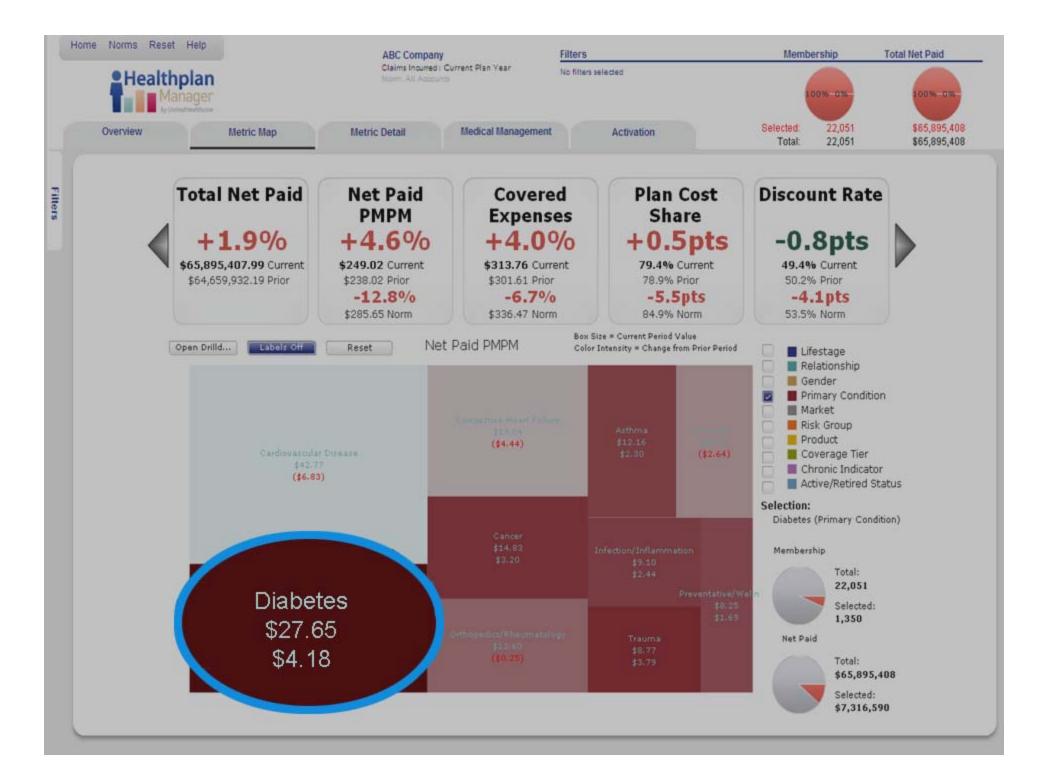
 PMPM
 Expenses
 Share

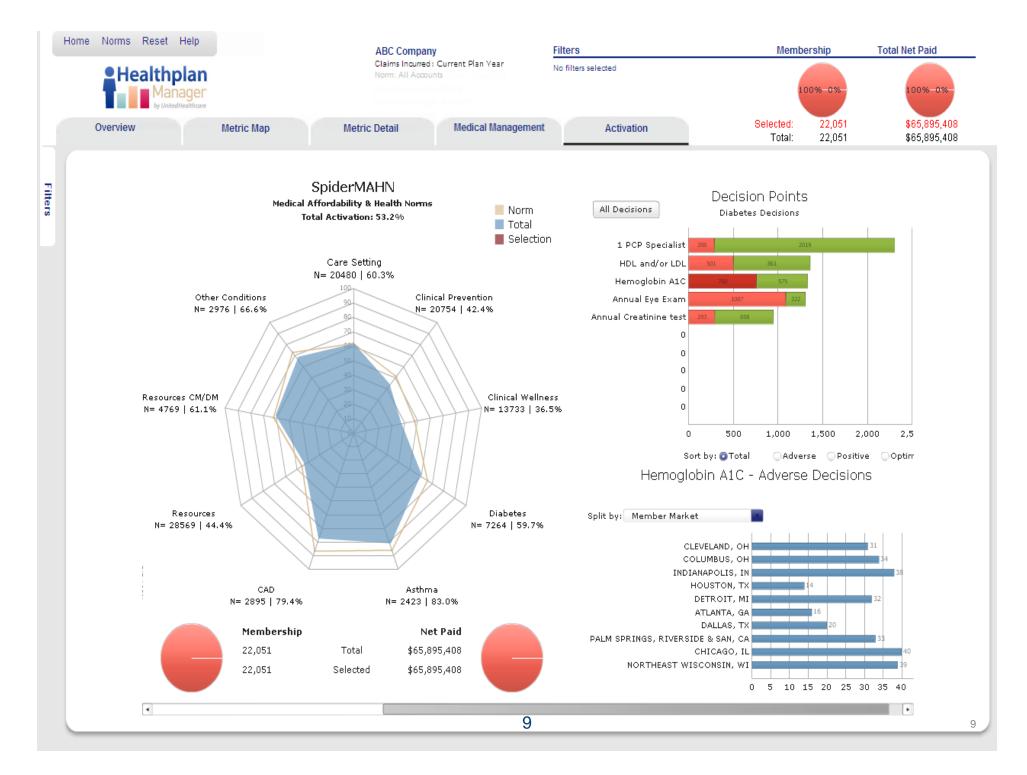
 41.9%
 44.6%
 44.0%
 -0.5pts
 -0.8pts

 \$65,895,407,99 Current
 \$249.02 Current
 \$313,76 Current
 79,4% Current
 49,4% Current

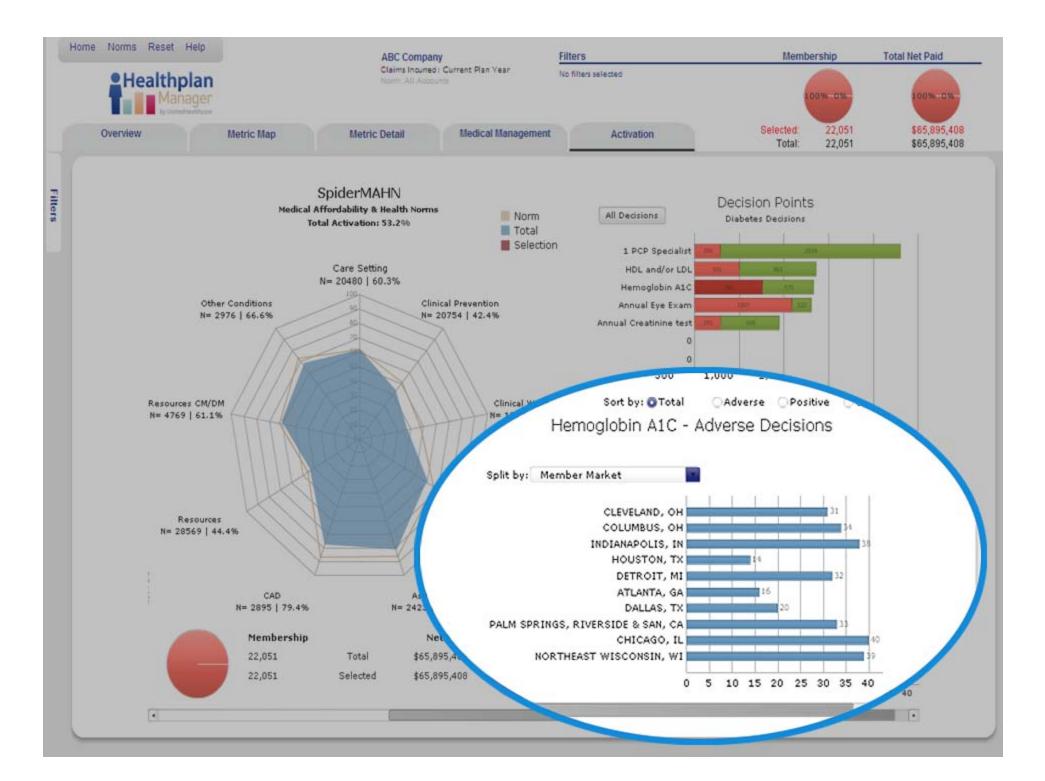
Healthplan Manager

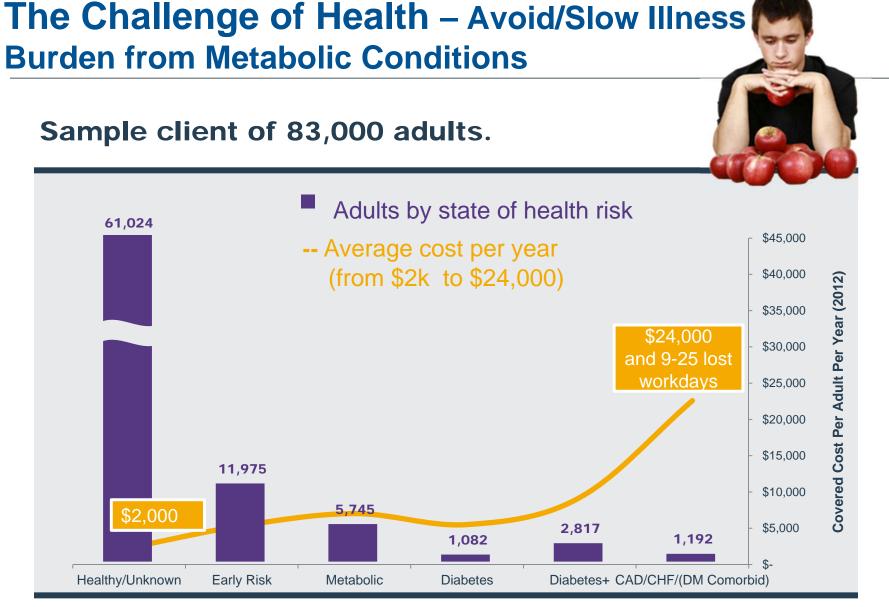
Diabetes \$27.65 \$4.18





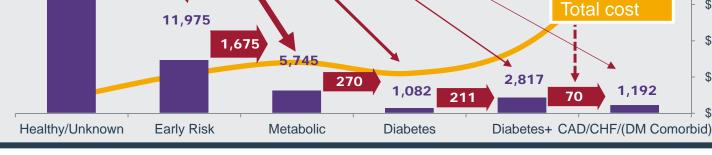






2012 baseline results for 83,000 continuously enrolled adults from 2011. Estimated progressing adults are based on UnitedHealthcare book of business conversion rate studies applied to client population. Costs are shown for both those who were already in the risk level vs those who are progressing in the year.





2012 baseline results for 83,000 continuously enrolled adults from 2011. Estimated progressing adults are based on UnitedHealthcare book of business conversion rate studies applied to client population. Costs are shown for both those who were already in the risk level vs those who are progressing in the year .

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\$2.300.000

Cost

Covered

\$15,000

\$10,000

\$5.000

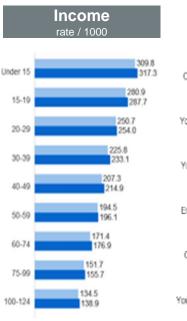
\$-

Emergency Room Illustration

Applying data to solve local market challenges

| Measure | Prior | Current | Change | Norm | Variance |
|-----------------------------|---------|---------|--------|---------|----------|
| ER Visits per 1000 | 161.3 | 165.0 | 2.3% | 132.1 | 24.9% |
| Paid per ER Visit | \$1,172 | \$1,268 | 8.2% | \$1,543 | -17.8% |
| ER Paid PMPM | \$15.75 | \$17.42 | 10.6% | \$16.99 | 2.5% |
| Urgent Care Visits per 1000 | 109.6 | 119.1 | 8.7% | 85.9 | 38.6% |
| Paid per Urgent Care Visit | \$74 | \$75 | 1.4% | \$93 | -19.4% |
| Urgent Care Paid PMPM | \$.67 | \$.75 | 11.9% | \$.67 | 11.9% |





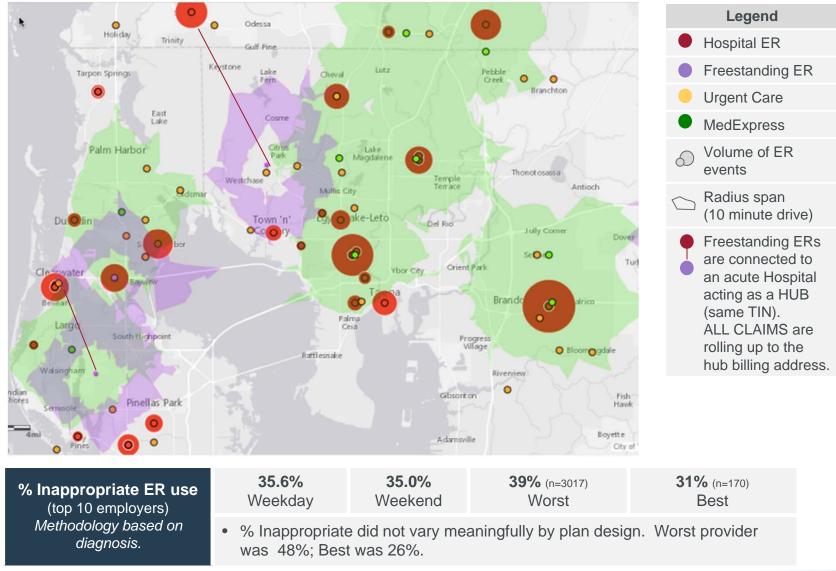
Prior Current



- Market Hot Spots: FL, TX, CO
- Dynamic Challenges:
 - Free standing centers growth of 60+%
 - Independent centers / Identification
 - Socio-economic dynamics
 - Convenience and value



Dynamic Analysis of ER Use – Tampa Market



Optum Labs

OptumLabs: Accelerator. Collaborator. Innovator.

We **accelerate** research, innovation and translation by giving our partners access to the largest U.S. linked patient database, world class thought leaders and the power of **multi-partner collaboration**



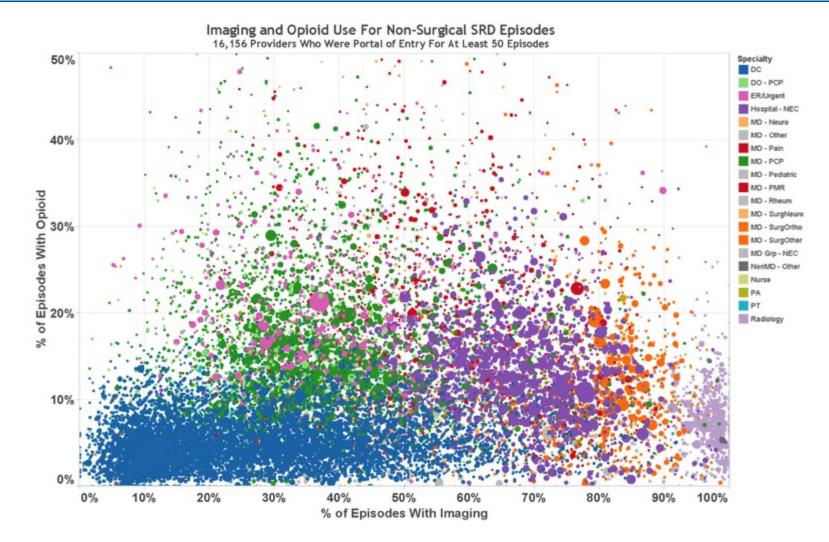


OptumLabs: Research and discovery

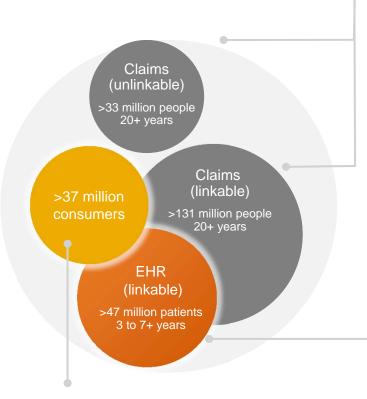
Partner investigators from across the health care system leverage robust data to make discoveries and solve complex problems with fresh insights.



The Opportunity – Variation in Treatment of Spine Related Disorders



Our data today: OptumLabs Data Warehouse



30+ additional consumer data fields:

- Consumer behavior: general trends
- Household composition
- Activities and interests

Administrative Claims Data 1,500+ data fields:

- Medical claims
- Pharmacy claims
- · Lab claims and results
- Health risk assessments
- Patient and plan paid costs of care
- Race
- Income
- Education level
- Geography



Coming in 2017: 5 years Medicare Claims Tests, results Treatments, events

Expanded insights with deeper clinical context EHR derived data fields:

- Encounters
- Vitals (BMI, BP, heart rate, BG)
- Labs
- Medication orders
- Observations (Smoking, FEV1, dyspnea, bone density)
- Admissions, ED visits, Observation stays
- Patient-provided information (e.g. pain scores)
- NLP derived information (signs and symptoms, family history)

Communities where your employees live can influence your outcomes

Social Determinants

Community Engagement Health Literacy Individual Engagement Addictive Behavior Healthy Communities Insurance Obesity

Community Outcomes

Life Expectancy Well Being Avoidable Utilization Care Match Patient Goals Evidence Based Care Preventive Services

Health System Attributes

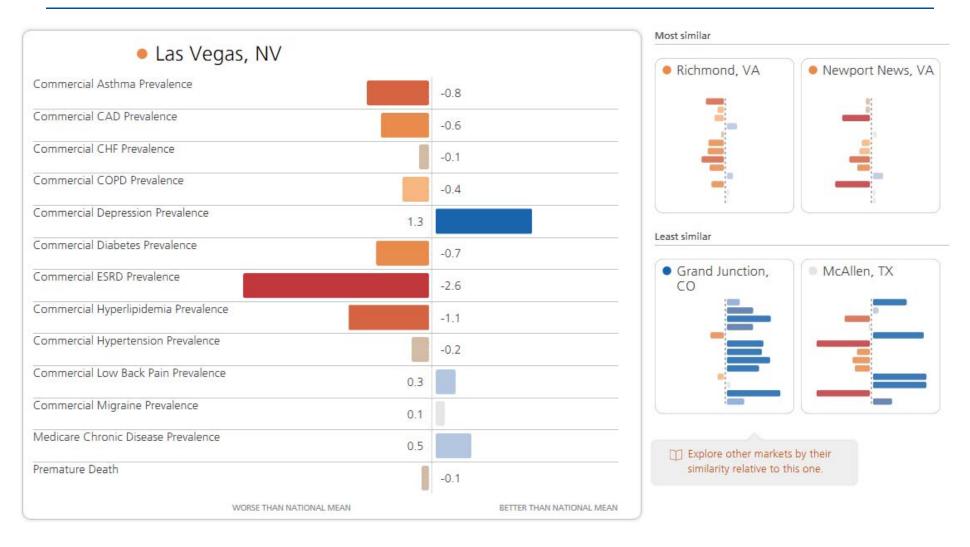
HIT Adoption Integration Payment Incentives Care Access



Employer Outcomes

Covered PMPM Claim risk score ER visits per 1000 Nurse engagement etc.

Communities where your employees live can influence your outcomes



Communities where your employees live can influence your outcomes

| Las Vegas, NV | | | Most similar | Most similar | | |
|--------------------------------------|--------------------------|---------------------------|--|---------------------------|--|--|
| Percent Obese Physical Inactivity | 0.9 | | Bradenton, FL | • New Haven, CT | | |
| | WORSE THAN NATIONAL MEAN | BETTER THAN NATIONAL MEAN | Least similar Houma, LA | • Jackson, MS | | |
| | | | Explore other market similarity relative to | ets by their this one. | | |

Communities where your employees live can influence your outcomes

