Chesapeake Region Safety Council: Injury Management and Optimal Outcomes

April 15th,2021 Dr. Chris Tang, MD

Chris Tang, MD Medical Director

Meeting Goals

- Review the injury management lifecycle
- Safety/Supervisor and medical roles in injury management
- Utilization of virtual resources and blended models for injury support and management
- Review several common industrial injuries from the medical perspective

About Tang & Company: Culture and History

Caring for people. Keeping them safe.

We believe people come first.

We believe that every worker across America should be safe at work so that they can go home to their families everyday.

Premier Occupational Healthcare Service Provider

Excellence in Healthcare Delivery

Sine Qua Non – "Absolutely necessary"

Compassionate care when it matters most

Unparalleled Expertise & Experience

Over 40 years of Occupational Health experience

Currently work with 17 of the Fortune 200 companies

Board-certified physicians in Occupational Medicine, Internal Medicine, Emergency Medicine, Orthopedics, Radiology and Clinical Faculty at UCLA

Physicians licensed in all 50 states

Innovative Solutions

Detail-Oriented

Work within clients' resources to deliver optimal patient care

Every case counts, each employee matters



Productive

- Custom CBT development
- Computer based training
- Online or in lab
- o Instructor led classes
- Data management



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- 24-Hour injury care
- Telemedicine
- Telephonic nurse triage
- Medical onsite staffing
- Case management
- Medical compliance testing
- Licensed in all 50 states

Healthy

Tang & Co.

Safe



- Drug & alcohol testing
- D.O.T. Policy administration
- Company policy administration
- Record keeping
- o Roster management
- Hair & oral fluid testing
- o In-house MRO

Injury Management Lifecycle

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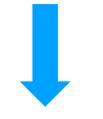
Injury Management Lifecycle and Opportunities

Site Level (high control)

Prevention



Injury Event



Injury is reported to appropriate individual in the company

Onsite injury management

© Copyright 2021 Tang & Company Confidential | Please Do Not Distribute **Off-Site and the Claims World (low control)**

Injury is transferred offsite to an occupational medicine clinic





Injury is referred to a specialist for severity reasons or lack of engagement/experience by the occupational medicine clinic



Injury Management Lifecycle and Opportunities

Site Level (high control)

Prevention



Injury Occurs



Injury is reported to appropriate individual in the company

Onsite injury management

© Copyright 2021 Tang & Company Confidential | Please Do Not Distribute Intervention



Leadership/EHS: Culture, Investment, Safety Training

Reporting System (EHS/HR): Early Reporting

EHS/Supervisor: Communication



EHS/PM/Supervisor/Medical: Collaboration and Education

Roles

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Role of EHS

- Genuinely Care
- Connect with the injured worker
- Objective and Open Analysis
- Advocate for the injured employee
- Interface with the supervisor/project manager
- Follow-up with the employee
- Manage through completion

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 What is one, if not the single the greatest predictor, of a "good" outcome after an injury?

Role of Medical Provider

- Experienced in occupational medicine
- Ability to understand the culture of your organization
- Organizational Alignment of objectives
 - Patient Care
 - Company Metrics
- Ability to understand the nuances of each situation and open to discussion with your team
- Ability to understand company specific risks (e.g. chemical exposure, certain types of recurring work injuries)
- Ability to customize solutions



Delivery of Care, Models, & Outcomes

Delivery of Care

On-Site Clinical Care

Virtual Clinics Network of Occupational Health Clinics



ROI

- 1. Decreased reported workplace injuries/request for clinic referral
- 2. Decreased Worker's compensation claims/Referrals to outside clinics for treatment
- **3.** Decreased TRIR
- 4. Decreased DAFW
- 5. Decreased WC spend year-over-year through decreased 3rd party clinic and emergency department use



Medical Director Oversight



Onsite Staffing

Telemedicine



Telephonic Nurse Triage



Mobile Care

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Benefits of an Optimized Medical Model

- Remove the liability of making treatment decisions on company EHS/supervisors
- Add layer of medical support to help the employee understand what is happening and provide reassurance from medical professional/secondary source
- Worker access to physician-backed care without leaving the work site
- Ability to follow-up on-site and monitor daily/regularly

Results of an Optimized Medical Model

- Decreased outside referrals
- Optimized company metrics: Recordability and WC Costs



Telemedicine

Innovative and connected

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Connecting the injured employee instantly to a healthcare provider, 24/7, via State-ofthe-art software.

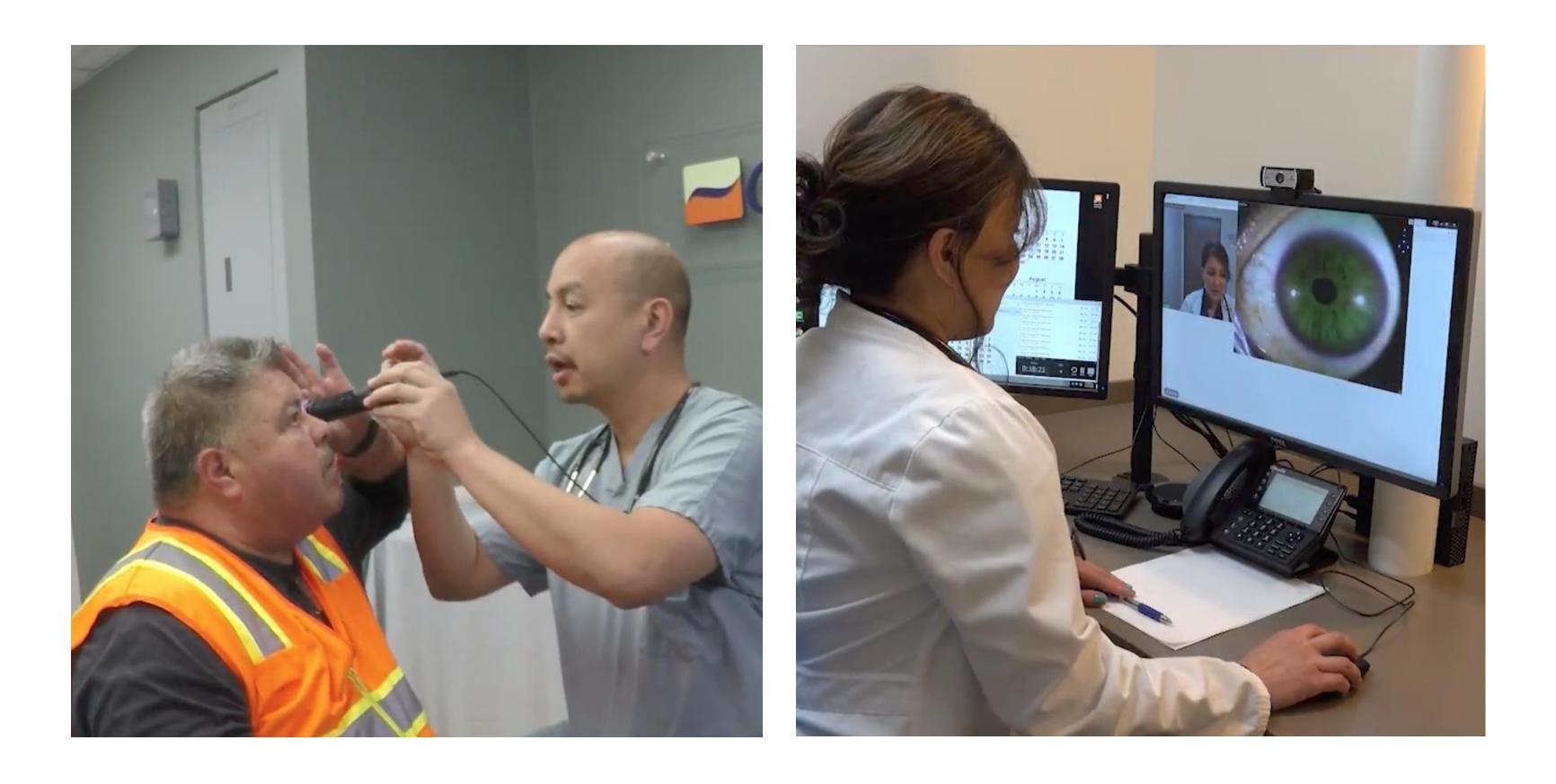
Proprietary software

HIPAA-compliant

Safe/Secure

Visit not recorded

Simple, web-based

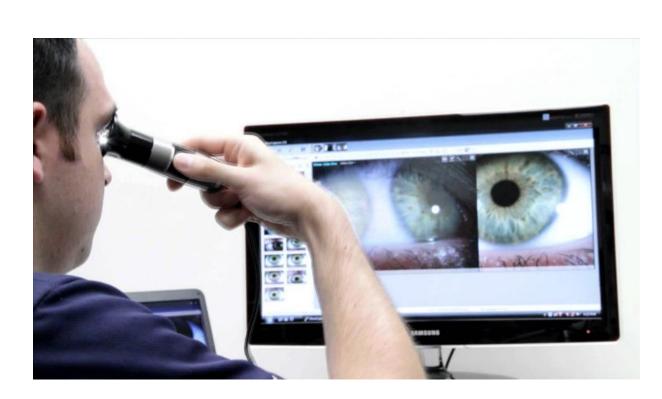


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State-of-the-art instruments for examining eyes, ears, nose, throat, skin, heart, lungs, musculoskeletal system.



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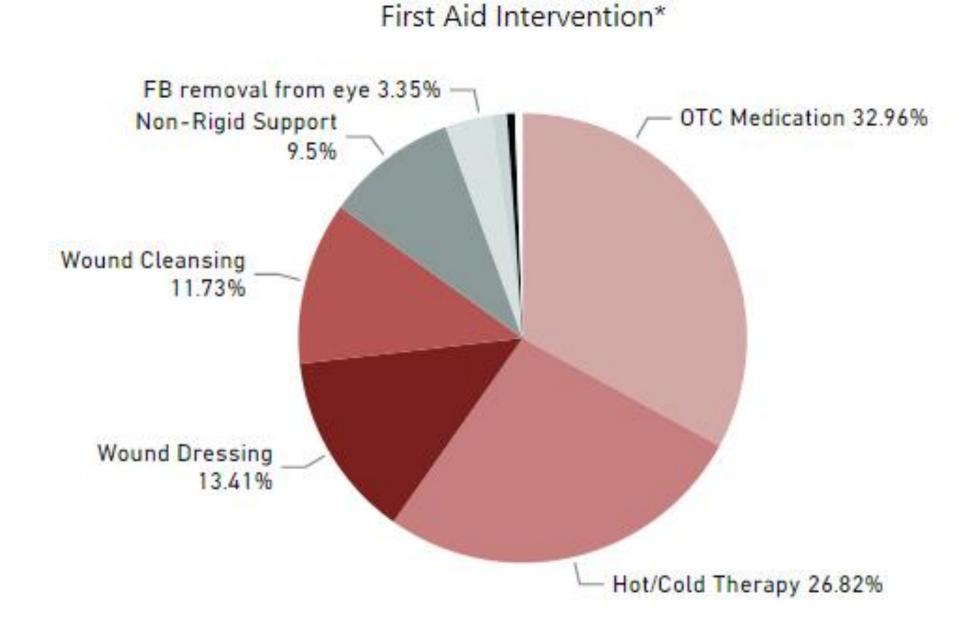




Case Study – Professional Sports Stadium Construction

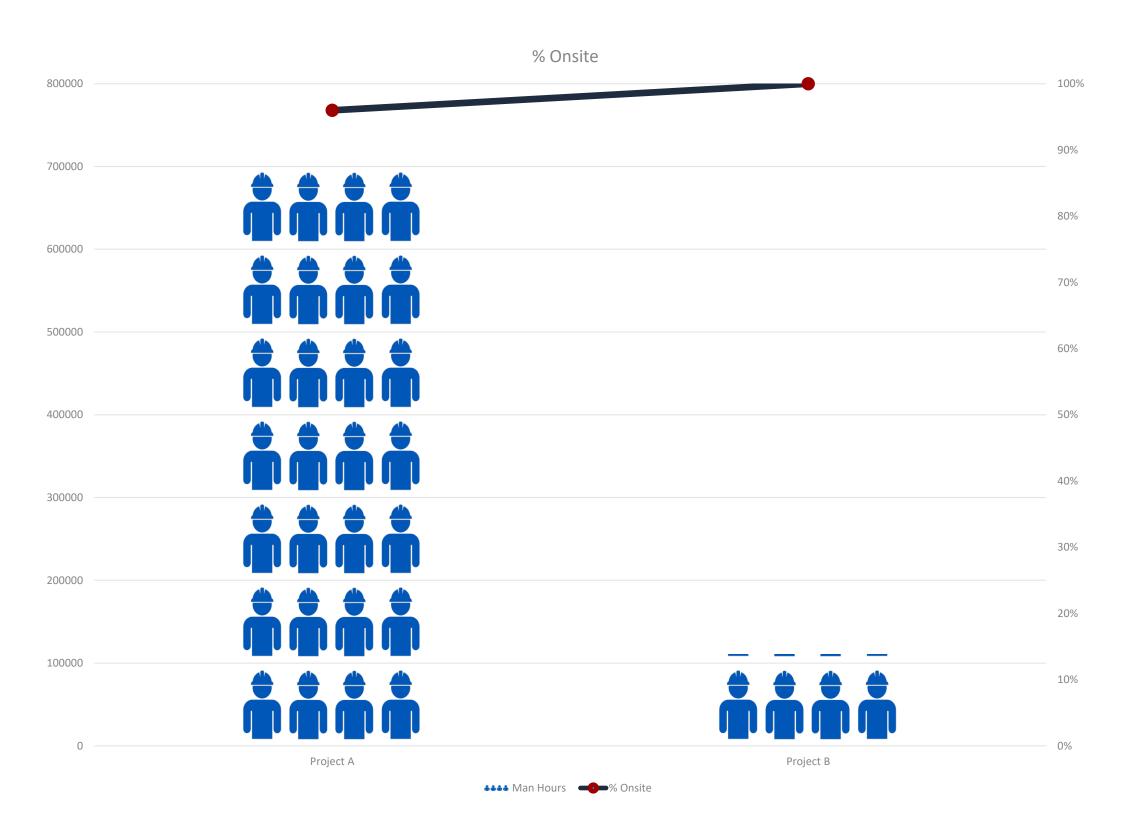
CareOnSite was contracted as the sole occupational healthcare provider for a large professional sports stadium construction project, employing over 3,000 workers, representing over 21 million man-hours worked.

- Only 49 recordables in over 21 million man-hours worked
- TRIR of 0.48
- First aid 98%, Medical treatment 1.92%
- Workers' Comp direct spend costs savings: **\$10 million**

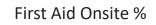


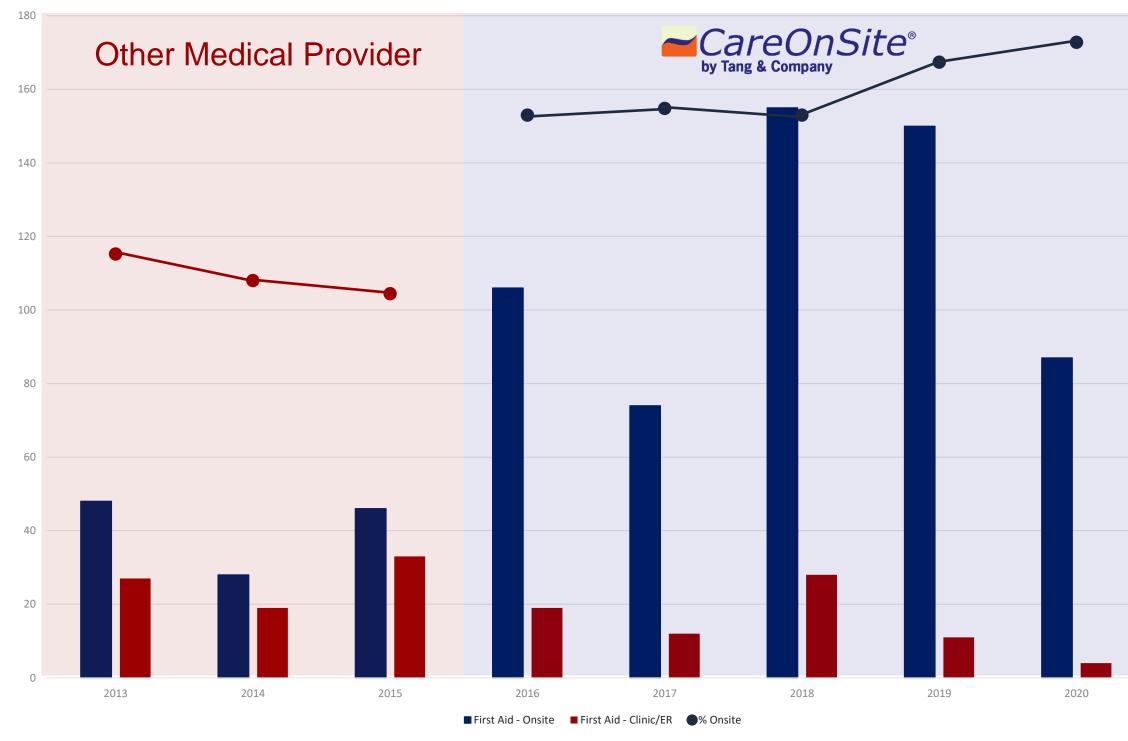


Case Study – Nationwide Industrial Construction and Fabrication



Across 2 projects, CareOnSite helped keep 96% (707,734 man-hours) and 100% (110,906 man-hours) of first aid incidents on-site





Comparison:

- 1) Improve % of incidents kept on-site
- 2) Increase usage of first aid (higher is better; would otherwise be recordable)

Onsite

100% 90% 80% 70% 60% 50% 40% 30% 20%

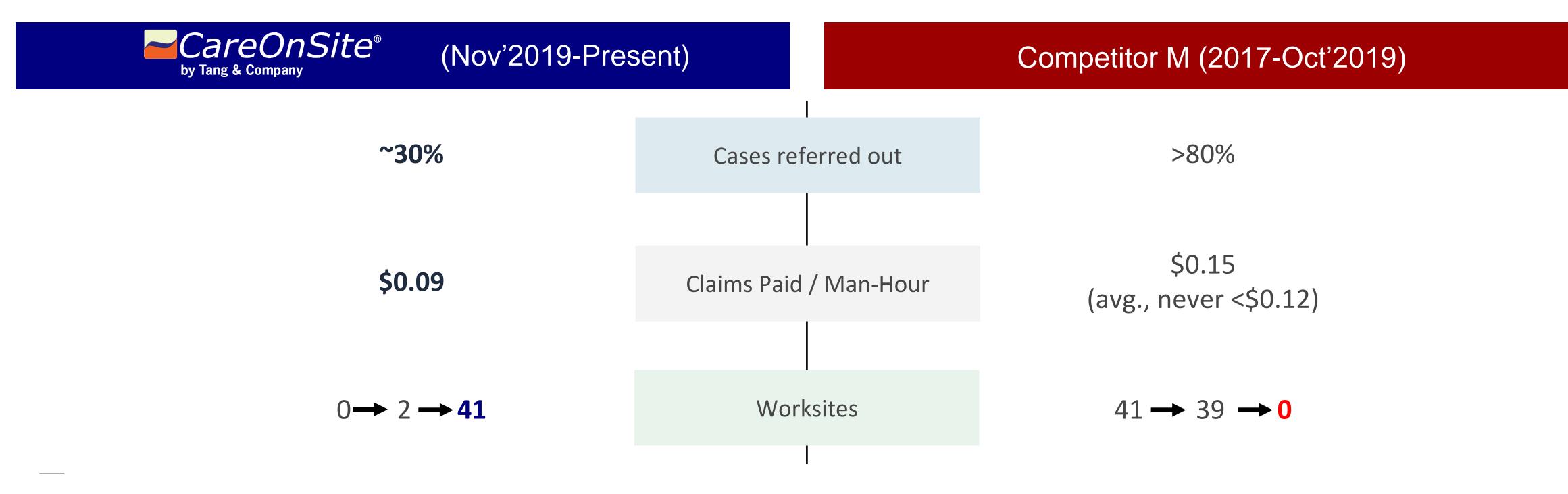
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The Medical Director Oversight Difference

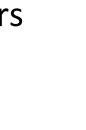
Our services are all backed by medical oversight

at the end of 2019.



- Utilizing telephonic nurse triage with collaboration between EHS and Medical results in better health outcomes, lower claims costs, and lower
- insurance reserves. Below is data from a company with 15,000 employees and locations across the US who changed telephonic nurse service providers







Case Study – Construction

A large California-based commercial construction company, partnered with CareOnSite in 2017. With their previous occupational healthcare provider, **too many injured workers were being referred offsite for treatment**. In addition to taking on increased liability, the client would lose case control and visibility on how to best help their employee. As a result, lost time, workers' compensation costs, and recordable injuries were very high.

CareOnSite provided on-site medics for the client where possible and regional roaming medics in Los Angeles and San Francisco. Medics were equipped with telemedicine units to access providers to ensure appropriate care and prevent unnecessary treatment. High quality first-aid injury care and intensive case management was provided 24/7/365 for any injury. When imaging or procedures were required, COS providers communicated and coordinated care with clinic partners.

As a result of switching to CareOnSite, our client reported:

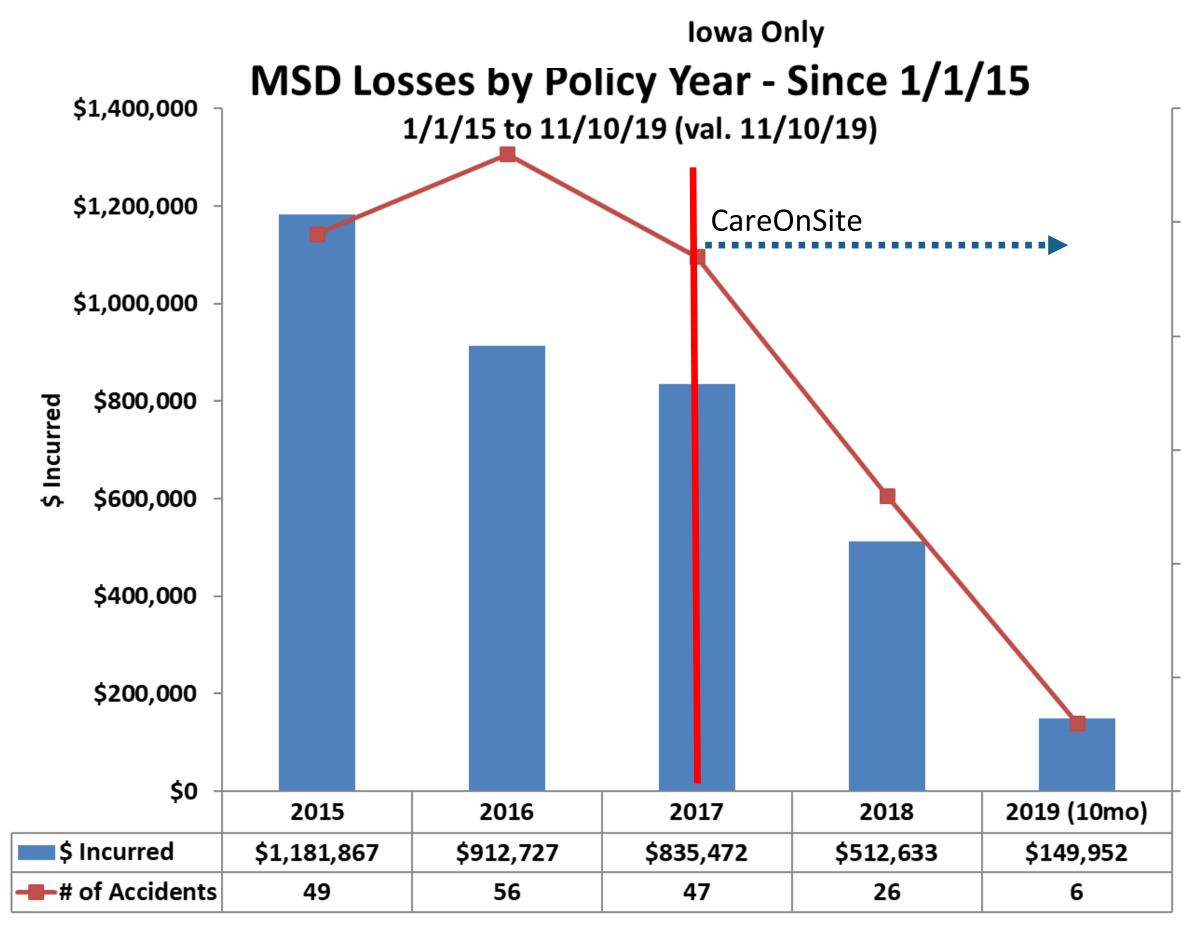
- >85% of injuries treated on-site
- Reduced TRIR from 2.35 to 0.75
- Lowered workers' comp direct spend by **\$1.3 million / year**
- Cut insurance premiums by **35%**

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WC Accidents from Musculoskeletal Causes

- Majority of claims identified as musculoskeletal in nature
- High cost of MSD cases
- Intervention: Athletic Trainer







The Essentials: Back to the Basics

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Case #1: Sprain, Strain, Contusion

Mechanism of Injury: Object falls on foot

What is the treatment plan?

Pitfalls to manage?

Key Points: Collaboration, Proactive Care, and Treating people like family



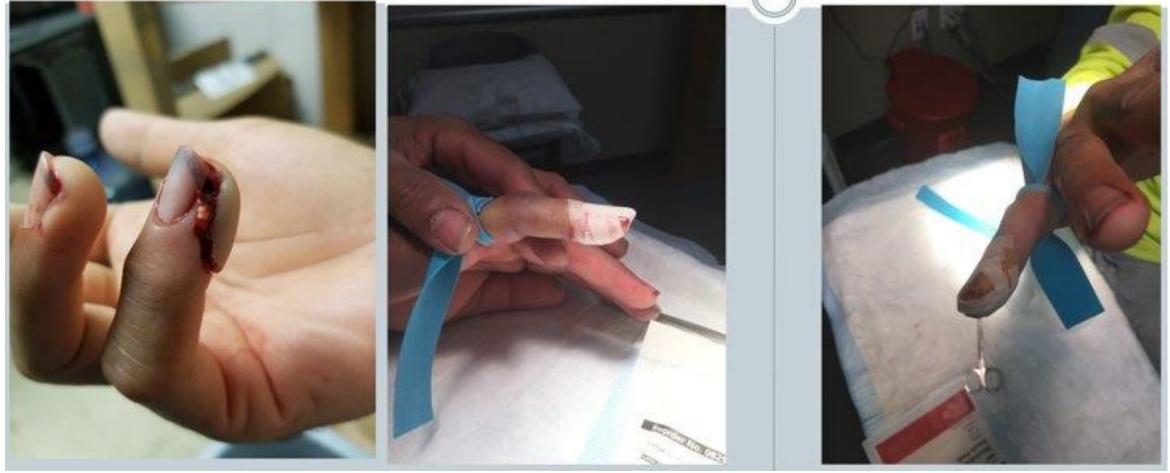
- O Genuinely Care
- Connect with the injured worker
- Objective and Open Analysis
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- Interface with the supervisor/project manager
- Follow-up with the employee
- Manage through completion

Case 2: Lacerations

Mechanism: Pinch injury that resulted in a laceration

- Understanding care forward to optimize outcomes
 - Wound Tension
 - Nutrition
 - Repeated Trauma/Cleanliness
 - Skin Moisture
 - Age
 - Chronic conditions
 - Medications

Key Point: Partner with the right medical group who will collaborate to optimize follow-up care





- Experienced in occupational medicine
- Ability to understand the culture of your organization
- Organizational Alignment of objectives

O Patient Care

- O Company Metrics
- Ability to understand the nuances of each situation and open to discussion with your team
- Ability to understand company specific risks (e.g. chemical exposure, certain types of recurring work injuries)
- Ability to customize solutions

Case 3: Supratentorial

- Mechanism: Hit left shin with hammer and wanted \bullet evaluation 6 weeks after incident
- Symptoms: pain
- X-ray and CT scan normal
- Employee sought care at clinic and was ultimately \bullet given Physical therapy – which he did not attend as he was working for another employer
- In TX, one can push to have claim closed if they do \bullet not attend scheduled visits/PT
- Key Point: Understand WC regulations



Thank you. Questions?

Please feel free to contact me with any questions.

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