



UnityPoint Health

Making Virtual Care Accessible & Scalable Market Trends & Case Study Review

Matthew Warrens | Managing Director, UnityPoint Health Ventures

Today's Agenda

- Assess the Virtual Care Market
 - What macro trends, including incentives and regulatory shifts, are imminent?
 - How do population health, telehealth, and remote monitoring align?
 - Where does the patient fit?
- Define a New Remote Monitoring Category
- Examine the UnityPoint Health Case Study
 - Focus on scalability
 - Feedback from clinical and support staff
 - Quantitative outcomes & lessons learned





UnityPoint Health

INNOVATION

UPH Innovation connects clinical and operational leaders throughout the health system with industry entrepreneurs to test and scale solutions that lower healthcare costs, improve the quality of care and positively impact population health initiatives.





Where Challenge Meets Opportunity

Healthcare Challenges

- Chronic Disease
- Pay For Outcomes
- Consumerism
- Geo-Agnostic Care



Healthcare Opportunities

- Shared Decision Making
- Personalized Medicine
- Price Transparency
- Digital Front Door

- Digital Care
- Value-Based Care
- Virtual Care
- Remote Patient Monitoring

Our goal is to revolutionize care delivery and experience



Trend 1: Expanded Risk Arrives for Medicare



More risk opportunity for FFS



Expansion to MCOs & more



Beneficiary empowerment



Reduced provider burden



Trend 2: Refined RPM Requirements from CMS



There must be a patient-physician relationship for RPM, post-COVID

Only explicit physiological monitoring with FDA devices permitted





Only E&M-eligible physicians and NPPs; ≥16 days/month of data

Trend 3: A Digital Front Door... for Some Patients



Resource awareness and sufficient health literacy



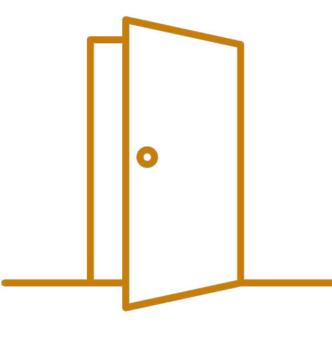
Necessary technology familiarity and accessibility



Positive first experience with functional, accessible product



Sufficient backend resourcing, following DFD interaction





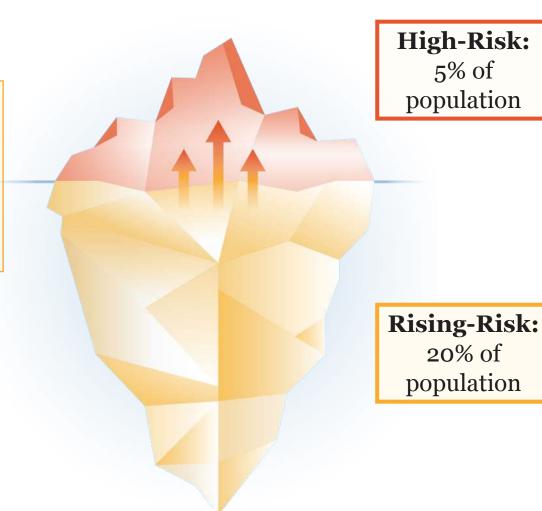
Overarching Theme: Remote Monitoring for VBC

Increased value participation opportunities Industry-wide trend toward tech-first delivery **Fee For Service Value Based Care** More strenuous FFS requirements Decreased COVID-driven flexibility



Rising-Risk Management is Vital to ROI in VBC

Each year, 1 in 5 of rising-risk patients become expensive, high-risk patients



The NEW ENGLAND JOURNAL of MEDICINE

5% of

"Our findings may also reflect fundamental *challenges with the* strategy of targeting superutilizers: many [members] whose medical costs are high today will not be as high in the future." -Hotspotting Study

(A. Finkelstein et al., 2020)



How Does Virtual Care Arrive at a Patient?

Population-level Risk Stratification

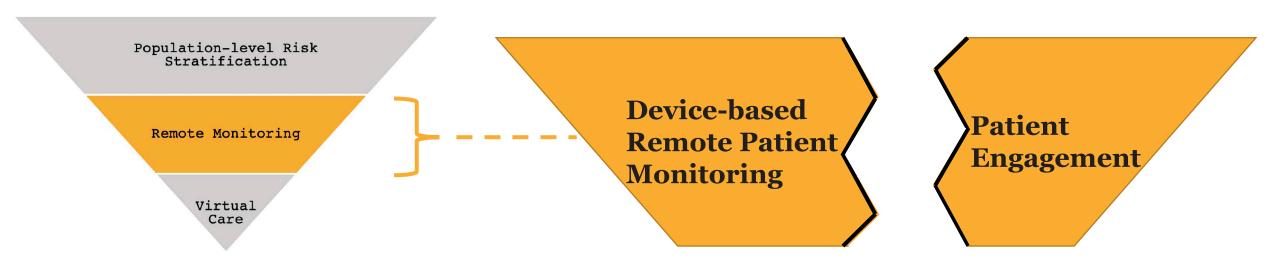
Remote Monitoring

Virtual Care



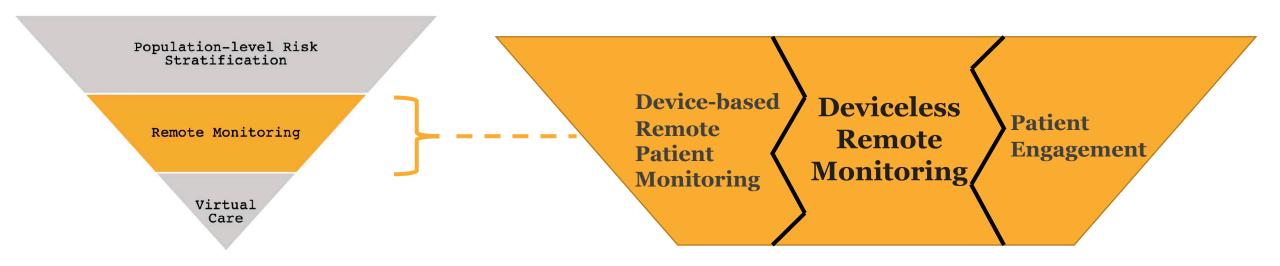


Where does Remote Monitoring Fit?



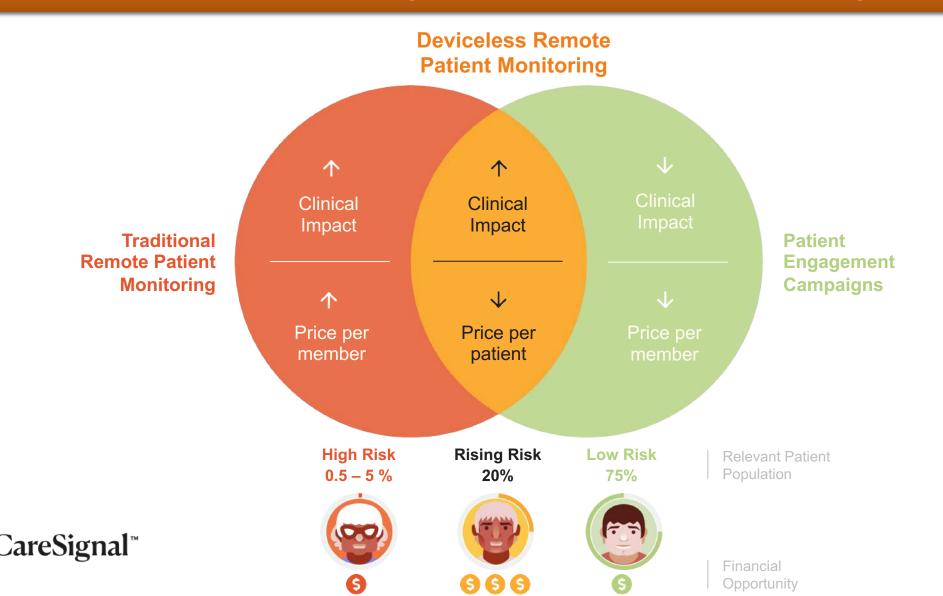


How Can Remote Monitoring Serve Rising-Risk?





Deviceless Remote Monitoring Evidence-Based Quality. Sustainable Price. Higher ROI.



Deviceless Remote Monitoring Accessible, Scalable, Clinically Actionable

CareSignal works for any member

Via smartphone, pay-as-you-go phone, landline, or concerned caregiver's phone

















Accessibility Is King Technology, Process, & Member Experience

Messages written at 4th - 6th grade reading level

Health Literacy Free-to-End-User CareSignal incurs cost of SMS texts and calls

Dynamic messaging adjusts to each member

Minimize Member Fatigue

Familiar Technology Members use their own phones



Proven Clinical Outcomes & ROI



62% decrease in hospitalizations for patients with COPD



28% drop in PHQ-9 for patients with depression



1.15% drop in HbA1c over 4 months



>2.1x increase in follow-up appointment adherence



50% improvement in blood pressure control over 12 weeks



58% decrease in CHF ED visits

herence 6 Cas proving ROI th (read)

12 Publications

in Peer-Reviewed Medical Journals



(see all articles)

6 Case Studies

proving ROI through claims analysis (read case studies)

7 Partner Webinars

describing clinical, operational, and financial ROI as a result of CareSignal (watch webinars)



CareSignal Program Portfolio 30+ Condition-Specific Programs Available

Chronic Condition Management

- Diabetes
- Hypertension
- Heart Failure
- COPD
- Asthma
- Dialysis

Discharge Support

- Appointment Reminder
- Post Discharge
- Referral
- Surgery
- Pneumonia
- <u>Vital Signs</u>

Behavioral Health

- <u>Depression</u>
- Anxiety
- Substance Use
- Opioid Management
- Mood
- Caregiver support
- · Social Determinants of Health

Screening Reminders

- Colorectal cancer
- Breast cancer
- Cervical cancer
- <u>Diabetes ophthalmology</u>
- Chlamydia screening
- <u>Lead screening</u>

Maternal Health

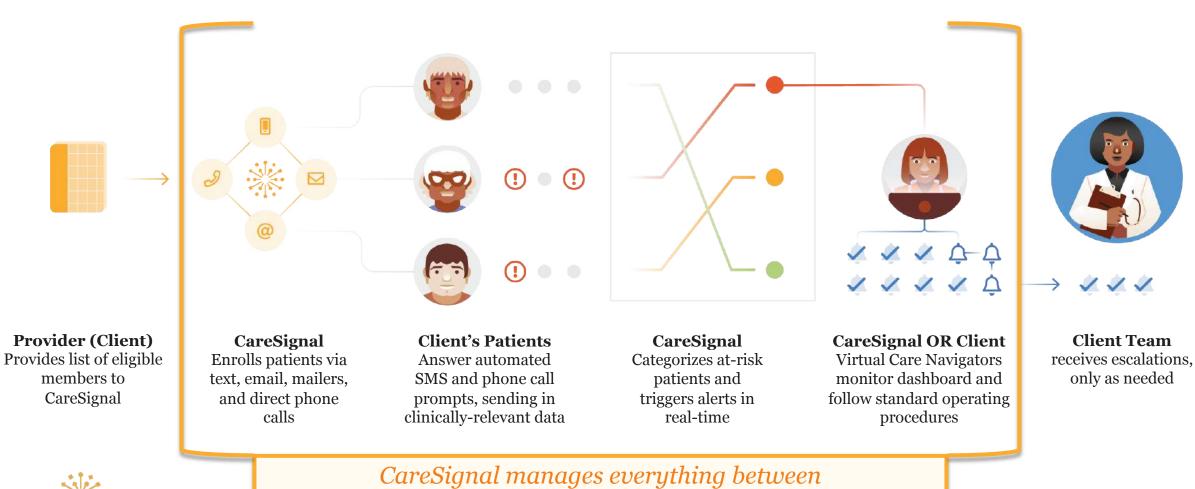
- Breastfeeding
- Postpartum depression

Complementary Support

- COVID Suite
- Influenza
- Fall Risk
- Wellness
- Medication Tracking
- Medication Adherence
- Medication Companion



CareSignal Patient Journey End-to-End Solution to Simplify Proactive Care



CareSignal

CareSignal manages everything between list generation & proactive notification



UnityPoint Health Case Study

Project Implementation Timeline

April 17 Identified Quad Cities region identified as initial pilot site 3 days after project start

May 4 178 unique patients enrolled in the first week

May 11 356 unique patients enrolled in the first two weeks

May 21
Expanded to +1
region, bringing
total to 5
regions in less
than 30 days

May 27
742 unique
patients enrolled
in the first 30 days

April 14 Project kick-off

April 27
Workflow and
design complete;
Quad Cities began
enrolling patients
10 days after
being identified
as pilot site

May 6

Expanded workflows into two additional regions

May 12

Expanded workflows into one additional region

May 26

Resumed conversation regarding transitioning project to chronic condition management





UnityPoint Health Case Study

Results



of patients required a referral to home health



of patients needed a telemedicine visit while under remote monitoring



of patients were discharged to self-care 87% upon conclusion of remote monitoring

Our home follow-up program gives providers the opportunity to keep tabs on a large group of patients and be reassured that they will know as soon as a patient isn't doing well and needs more attention.

-Megan, Physician



Home monitoring has helped reduce patient anxiety and calm their fears. Patients are appreciative we are following up on them.

-Crystal, CMA





UnityPoint Health Case Study

Project Approach and Keys to Success



Strategic Relationship



4047 Staff Users

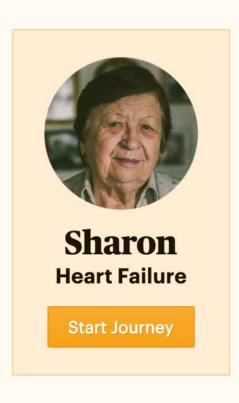
16,147 patient sessions

4% "alert" rate, resulting in >640 timely interventions during early COVID-19 triage

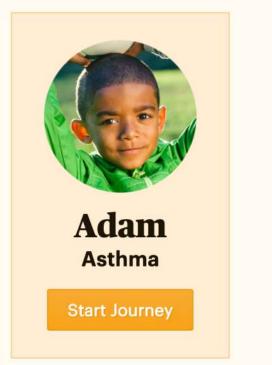


Visit try.caresignal.health













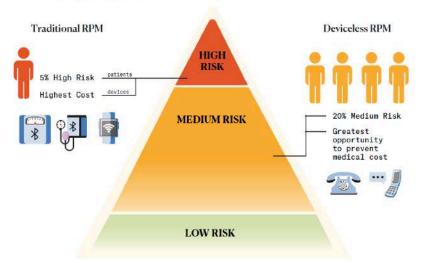
Deviceless Remote Patient Monitoring

Thank You!

Large Medicare **Advantage Physician Group** (Fully Capitated)

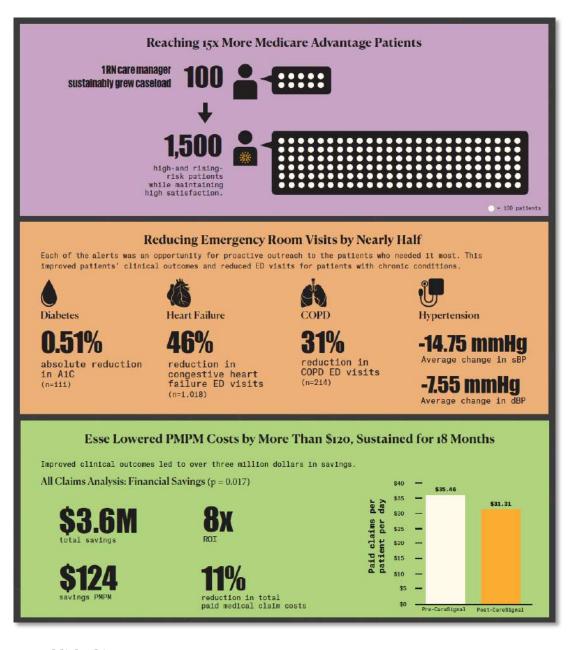
Case Study

Deviceless Remote Patient Monitoring Scales to Rising-Risk Patients at a Fraction of the Cost of Device-Based RPM



hands around a whole group of people who otherwise might not have gotten all those touches that they received with the platform. We've been able to scale the outreach dramatically without an increase in staff, and that's really important. High-risk care management is inherently a reactive model. By extending care management into the rising-risk patients, we are becoming more proactive. Now we can say, 'Hey, there might be a problem developing. Let's reach out to the patient instead of waiting until he goes to the ED.' It's helped us manage rising-risk patients who might not have perceived a need for a care management team before."

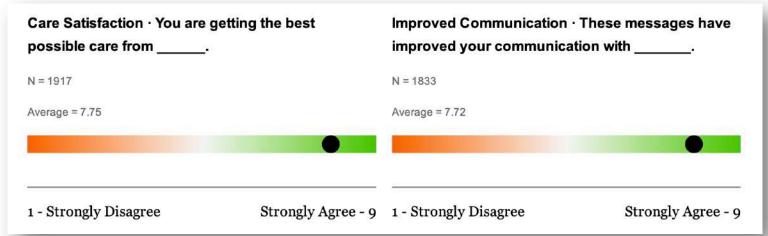
"Now we've been able to wrap our - Carla Beckerle Vice President of Clinical Programs at Esse Health

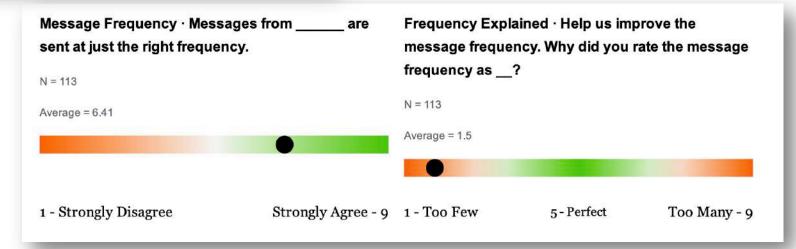






Large IDN Supporting Medicare Advantage Population







CMS Trend 1: Expand Risk to Medicare via DCEs

Direct Contracting Model Timeline





More risk opportunity for FFS



Beneficiary empowerment



Expansion to MCOs & more



Reduced provider burden





Case Study

Traditional Care Manager, RN- 30 High-Risk Patients

Hub and Spoke, MA · 300 Rising-Risk Patients

"CareSignal has created a technology that is simple to implement and produces a quick and sustainable impact on patient care. CareSignal allows Mercy to expand our ability to support patients with chronic conditions using a technology-first approach that allows nurse care managers to intervene when patients most need help.

Without this technology, nurses spent considerable time reaching out to patients in non-value-added activities that limited their ability to respond to patients at the right time. Now with smart technology, we can systematically reach out and connect with more patients on a routine basis and utilize our nurses to intervene when patients are beginning to have worsening symptoms.

This leads to a better patient experience, more targeted care management intervention, improved medication adherence, reduction in avoidable emergency department visits, and improved care manager and provider satisfaction."

Mary Laubinger
Vice President, Population Health Navigation



Heart Failure

POPULATION

Employees diagnosed with CHF and a history of CHF-related ED visits prior to starting the intervention

CLINICAL OUTCOME

59%

reduction in CHF ED visits

HIGH LONGITUDINAL PATIENT ENGAGEMENT

57%

of patients were engaged at three months

33%

of patients were engaged at six months

FINANCIAL OUTCOME

-\$848.20

per member per month



COPD

POPUL ATTOM

Employees diagnosed with COPD and a history of COPD-related ED visits prior to starting the intervention

CLINICAL OUTCOME

30%

reduction in COPD ED visits

HIGH LONGITUDINAL PATIENT ENGAGEMENT

54%

of patients were engaged at three months

39%

of patients were engaged at six months

FINANCIAL OUTCOME

-\$193.85

per member per month



Diabetes

POPULATION

Employees diagnosed with diabetes

CLINICAL OUTCOME

2.03%

average reduction in HbAiC1

HIGH LONGITUDINAL PATIENT ENGAGEMENT²

89%

of patients were engaged at three months

78%

of patients were engaged at six months

FINANCIAL OUTCOME

-\$200.71

per member per month







Additional Outcomes

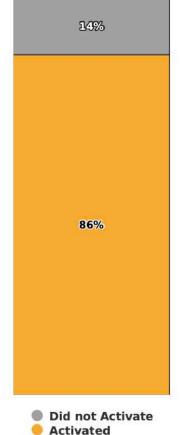
Formerly WEA Trust

60% of Members with Depression Remain Engaged at Six Months

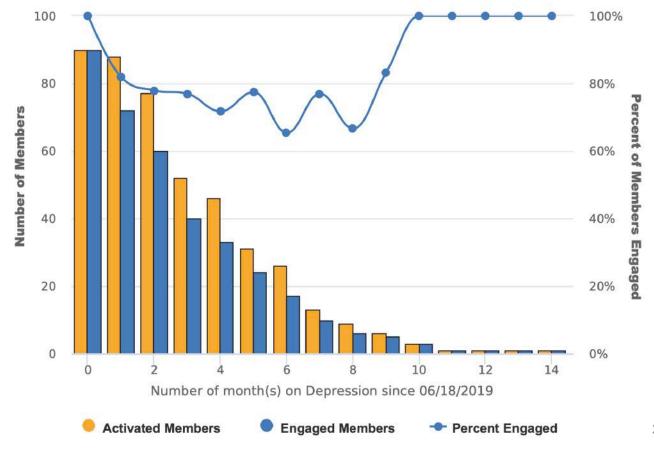
57% Reduced PHQ-9



Activation



Engagement





Formerly WEA Trust



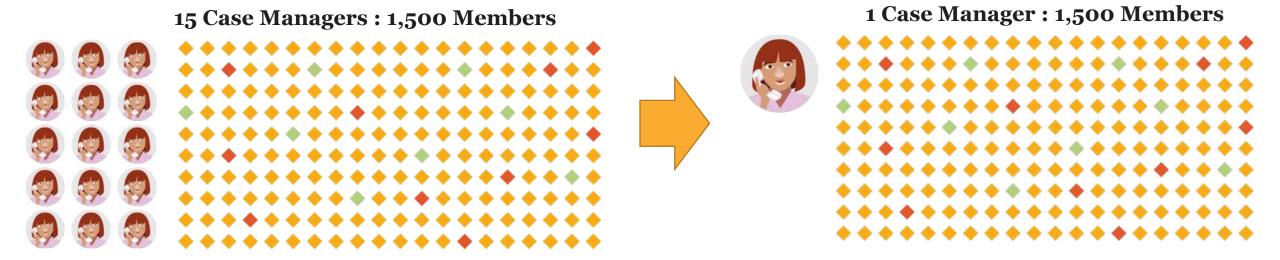


Automated, engaging, and scalable programs are required to reach the tipping point for proactive care

Manual outbound outreach limits case management impact and efficiency



Automated inbound insights allow case management to focus on the right members

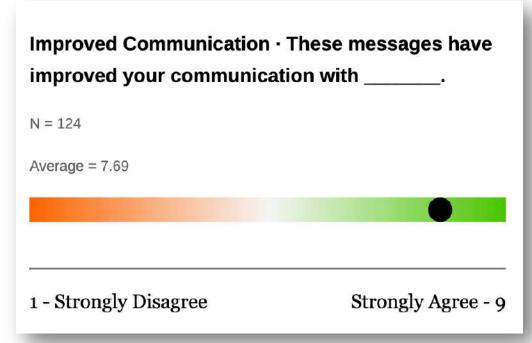




Large Payer-Provider Joint Venture



Improve Satisfaction & Outcomes Simultaneously





CareSignal.AI Predict & Proactively <u>Prevent</u> Engagement Dropoff

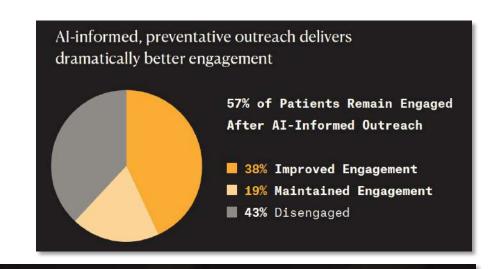
>50% 12-month retention

7,280,273+

Patient/Member days of data and metadata

16.62+

Lifetimes of care manager interactions



Without CareSignal AI

1 in 2 patients

stay engaged with CareSignal over a 12-month period



With CareSignal AI 57% more patients

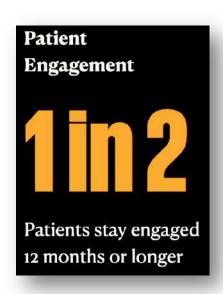
may remain engaged over the same 12-month period

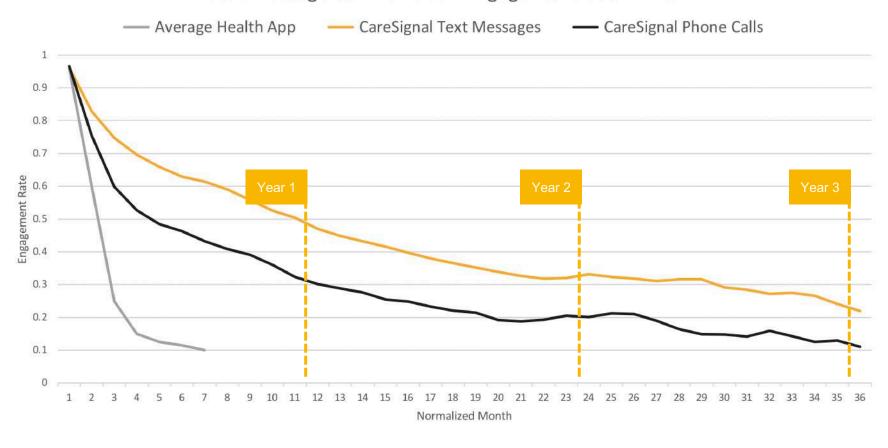




CareSignal Delivers Long-term Engagement 6x-12x Better Engagement & Retention Duration

Text Message vs. Phone Call Engagement Over Time





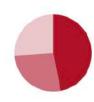




Case Study

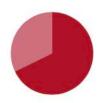
INDUSTRIES, INC.

"I like knowing that I have support when I feel my lowest. I love this service! It helps me keep track of my moods and to better communicate between my doctor and me."



Generation
47% GenX
27% Baby Boomers

26% Other



Job Type
68% Manufacturing
32% Administration



Medication Adherence

>10% increase in self-reported adherence, from 70% to >80%. Refill data (MPR) averaged 86.5%.



Diabetes

13.7% average reduction in blood sugar in 19 weeks.



Hypertension

50% improvement in blood pressure control over 4 months.



Depression

28% average reduction in PHQ-9 scores in 11 months.

"This [program] has helped me remember to think about what I do to stay healthy and keep working and going."



Chronic Condition Programs



Diabetes

Monitors blood glucose levels and supply accessibility



Hypertension

Tracks blood pressure and hypoand hypertensive symptomology



COPD

Tracks breathing to prevent worsening symptoms



Asthma

Monitors breathing with/without peak flow meter and tracks inhaler utilization



Heart Failure

Monitors heart health through tracking breathing, edema and weight



Dialysis

Monitors symptoms and tracks appointment/treatment adherence



Epilepsy

Tracks seizure frequency



Behavioral Health & Sub Use Programs



Depression

Tracks mood and depressive symptoms via PHQ-9.



Substance Use

Monitors likelihood of relapse for patients in remission.



Opioid Management

Monitors pain level via PDI survey and tracks med consumption.



Caregiver Support

Monitors risk of caregiver burnout using IDT questionnaire.



Mood

Tracks general mood to help providers titrate medications.



Basic Needs/SDoH

Tracks patients' maintenance of basic needs.



GAD-7 (Anxiety)

Monitors anxiety symptoms using the GAD-7 scale.



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Maternity Programs



Post Partum Depression

Series of 10 questions based on the Edinburgh Postnatal Depression Scale.



Breastmilk

Tracks breastmilk production and provides breastfeeding/pumping reminders.



Breastfeeding

Tracks breastfeeding habits and provides feedback and education.





Complementary Support Programs



Fall Risk *Monitors patient's fall risk.*



Medication Adherence Tracks reasons for missing prescription refills.



Wellness
Reinforces healthy diet and exercise habits.



Medication Companion
Tracks reasons for missing
medications and prescription
refills.



Medication Tracking
Provides reminders and tracks
reasons for missing medications.



Vital Signs
Collects temperature, blood
pressure, heart and additional
vitals.





Formerly WEA Trust

Industry-Leading Engagement

75%

of members engage with and respond to CareSignal for at least 6 months





Depression

2 in 3

members reported improved mental health

Hypertension

10.52_{mmHg}

average drop in sBP for members with baseline 140-160 mmHg sBP

COPD

100%

of respondents reported improved communication with WEA Trust

"A key advantage of the WEA Trust is that they understand the needs of the members and the culture of our employees better than any other insurer. In trying to develop a strategic plan to offer excellent benefits but also hold the line on costs, I believe WEA is an ideal partner to help design a strategy that will be effective in ensuring high levels of employee engagement."

John Stellmacher

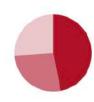
CFO, School District of Hartford Jt. #1



Case Study

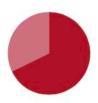
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Remote Monitoring: Detailed Comparison

	Classic Remote Patient Monitoring	Deviceless Remote Patient Monitoring™	Patient Engagement Campaigns
Patient Population	3 High-Risk	Rising-Risk	Low-Risk
Clinical Impact	High	High	8 Low
Price Per Patient	8 High	O Low	O Low
Financial Opportunity	② Low	High	
Legend: Impact on ROI	S = Good	= Neutral	🔞 = Bad



Remote Monitoring: Detailed Comparison

Classic RPM	Deviceless RPM™	Patient Engagement
 \$100 Per Active Patient Per Month Only feasible when billed Requires patient implementation and training Clinicians become tech support for patients Appropriate for highest- morbidity populations 	 Clinically actionable insights, keeping team top-of-license Ready to scale immediately, with no patient-facing implementation or training Proven ROI for patients, including > 20 chronic & behavioral conditions 	 ≤\$1 Per Active Patient Per Month Highly automated, limited clinical value Best used for relationship management and transactional interactions Often customizable platforms with no content, clinical logic, SOPs or evidence of efficacy



Large Payer-Provider Joint Venture

Message Frequency

Frequency Explained · Help us improve the message frequency. Why did you rate the message frequency as ___?

Average = 1.86



1 - Too Few

5 - Perfect

Too Many - 9

Message Frequency · Messages from _____ are sent at just the right frequency.

Average = 4.93

1 - Strongly Disagree

Strongly Agree - 9



CareSignal Operational Excellence Proven Enrollment, Engagement, Outcomes, and Scale

10+ Publications

in Peer-Reviewed Medical Journals

Enrollment

1 in 4
Eligible patients enroll



62% decrease in hospitalizations for patients with COPD



28% drop in PHQ-9 for patients with depression

Engagement

1 in 2
Patients stay engaged for >12 months



1.15% drop in HbA1c over 4 months



>2.1x increase in follow-up appointment adherence

Scale

1,500+
Patients managed per care manager



50% improvement in blood pressure control over 12 weeks



46% decrease in CHF ED visits



Partnership Testimonials

Patients

"The easy way to report the information without having to login in a computer. I get so busy at work I tend to forget to do it. **This way is so easy.**"

"I feel safe because I
feel that my doctor is
next to me even thou I
am 2 hrs away from
him. Different city."

"It reminds me to test my sugars and to take my insulin. Helps keep me accountable. When my sugars spiked an actual person called to give me support. This may have saved my life."

"Mostly I like keeping in contact with the Healthcare team without leaving home. I feel that I am protecting my health better by remaining in and not taking chances with the public. I appreciate that my health concerns are being addressed in the safest way possible."

Executives & Clinicians

"The entire team was wonderful. **The most** organized roll out of a project with an outside company I have been involved with. Refreshing!"

Chief Informatics Officer, Physician Group

"Epharmix has improved the ability for our providers and care management staff to connect with our chronic disease patients. It should help our patients achieve and maintain their treatment goals and allow us to identify patients needing an acute intervention to prevent ER and hospital visits."

"It's a great benefit to have a program that will assist patients, especially patients who may not have family or friends who can check up on them on a regular basis".

Care Manager, ACO

"We had never had such a positive and supportive implementation partnership in such a short turnaround.

Everyone was respectful yet accountable and ensured success at every phase. Bravo!"

Medical Director, Top 5 Large Health System

CareSignal™

Chief Clinical Officer, BH Network

Enrollment Performance

Physician Group Case Study



3,182 COPD & CHF

1,260 (40%)

Timeline: less than 4 months

Recent Campaigns

	COPD 8,468 calls	CHF 8,216 calls			
Outbound calls					
Success	91%	92%			
Pick-up	50%	50%			
Connection	87%	83%			
Decision	71%	70%			
Accept	71%	69%			
Total per call conversion	19.6%	18.6%			
Avg calls per patient ~2.1					

Beyond Technology: Supportive Services to Ensure Success

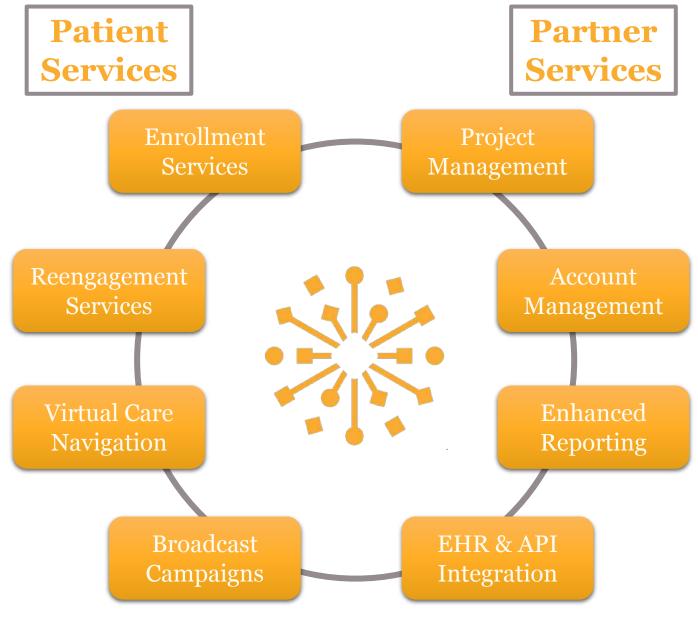
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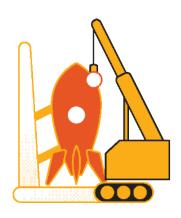


Going Beyond Technology: Partnership Support



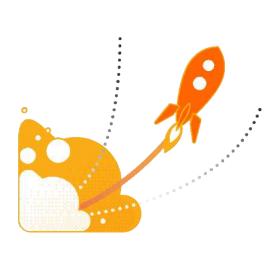
Kick-off

- Meet CareSignal team!
- Establish program goals
- Review project plan



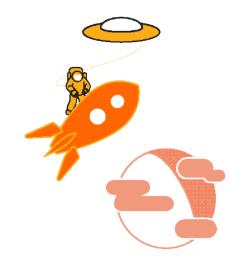
Onboarding

- Enrollment
- Operational workflows
- Clinical SOP's
- Training & Education



Ramp-up

- Patient Engagement Specialist increasing enrollment to target
- Check-ins every two weeks to streamline workflows



Ongoing Support

- Monthly utilization reviews
- Quarterly outcome reviews
- Accessible technical support
- Claims reporting available



Virtual Care Navigation Flexible Extension of Care Management Resources

	Care Coordination	Health Coaching	Behavioral Health	Maternal Health
Programs :=	 CHF Diabetes Asthma COPD HTN Post-Discharge 	 Diabetes Asthma Wellness HTN Med Adherence 	 Depression Anxiety SubstanceUse 	 Breastfeeding Post-Partum Depression
Monitoring \$\hfrac{1}{\phi}\$	• MA • RN / LPN	 Diet & Nutrition Exercise & Weight Tobacco Cessation Home Equipment Needs Medication Needs 	 Low Mood Suicidal Ideation PHQ-9 & GAD-7 Surveys Recent SubstanceUse Increased Triggers to Use 	 Loss of Pregnancy Transition from Breastmilk to Formula Breastfeeding Complications EPDS Survey Score Indication of Self-Harm
Licensure Q°	• MA • RN / LPN	• RN / LPN • CDCES	• LCSW	Lactation ConsultantLCSW

