People-Scale Collaborative Robots Beginning In Agriculture



- Grew up on working farm
- Love machinery and technology that does hard work people shouldn't have to do
- Got an MBA from Harvard, then spent 4 years at CNHi working on special projects (including looking at Autonomy companies from a BD perspective)
- Founded Burro to build robots we build a collaborative robot called Burro

Autonomy is a new market disruption in Agriculture...



...creating new markets that are underserved by existing incumbents

Why now? The perfect storm of tech advances...

HROS

Robot Operating System

modular software

improving dexterity

low-cost computer vision



low-cost GPUS

Artificial Intelligence

... Mean emerging autonomous platforms can

apes-grapes-12

Navigate Anywhere

Recognize Anything

grapes-1305

Tackle Dexterity

Farmers are running out of people

Wages rise on California farms. Americans still don't want the job

Trump's immigration crackdown is supposed to help U.S. citizens. For California farmers, it's worsening a desperate labor shortage. By NATALIE KITROEFF AND GEOFFREY MOHAN MARCH 17, 2017 | REPORTING FROM STOCKTON, CALIF.

20% decline in number of farm workers over past decade

\$14 minimum wage in 2021 and 1.5X overtime above 45 hour work week

75% of US crop workers are legal/illegal immigrants, according to the USDA

10% of US crop workers work in \$115B field crops

88% work in \$64B fruit, vegetable, & nursery crops

Labor costs = 24% of revenue Labor is #1 challenge WHERE ARE THE ROBOTS?

Known: In 20 years most labor-intensive areas will be automated

Autonomous Farming

Unknown: How to win in the next 5 years?

We see a way to build a platform, beginning in agriculture

Team experienced in vision-based autonomy, with a background in industry



How to win in the next 5 years

Phase I "People-Scale" Collaborative Robots IN MARKET TODAY Phase II Crop Data

IN DEVELOPMENT

Phase III Dexterity

3-5 YEARS

Autonomous Farming

BEGINNING WITH BURRO

- People-scale autonomous platform, built around computer vision
- Used today to help laborers harvest fruit more efficiently
- Features Pop up autonomy™, enabling anyone to operate, packaged in a modular platform designed to enable more autonomy
- 12 cameras on board producing 1TB of images/hour, and an Autonomy stack that fuses computer vision and Al with high precision GPS, to run routes autonomously

INTRODUCING BURRO

Initial Value Proposition

One Burro allows 6+ people to harvest up to 48% more fruit/day, for a 1 month ROI*



*Productivity gains based off of A/B test of Burros vs. non-Burro Crews in various arrangements, in commercial use, through the 2020 harvest season

CUSTOMERS

Starting in the most labor-intensive US crops

- Burros have been **in commercial use in table grapes**, and in paid trials in blueberries, caneberries, and nursery crops
- Focused commercially, today, on US table grapes
 - All grown in California; hand harvested May to December
 - \$3B revenue yet 50% of revenue goes to labor
 - At a tipping point with labor, driven by California regulation
 - 125K acres in US; harvesting an acre takes 70-man-days
 - US is only <10% of global production







PROGRESS

Racing into the Market and Towards Scale

1.3 K		7.5 K						
2017-2019 > Company founded. > Burros Generation 1 th > 4+ months of paid pilo industries with 15+ grov > Utility patent filed	2020 > Receive 60 bits in 5 vers. > 8 customer week from M > Capture cro > 3.5M raised	orders for gen 6 er 33% of them. s run Burros 6 days a ay to November p data + Design gen 7 I team at 13	2021 [Goal] > 25,000+ au Burro Gen 7 burros/grow > Develop cr commercial > Series A t	tonomous miles on with 20+ er op data as a feature eam to 25+	 2022 [Goal] Commercial crop data product Expansion into other segments and sales of platform to other autonomy companies Develop higher dexterity functionality 			
		Toda	ау		Å			
000)	••				
7 generations of hardware	8,500+ autonomous miles with 20+ growers	8,500+15,000+ hnomous milesautonor20+ growersoperation		20 robots run in 2020 by 1000- people 6 days/we	n 5+ Autonomous miles between eek intervention			

25 0 K

125.0 K

TRACTION

Commercial Traction

- Partnered with the California Table Grape Commission, which represents entire US industry
- 2018 and 2019 paid pilots over 1000 autonomous miles
- 2020 Received orders for 60 Burros from 8 table grape growers; delivered 33% of those orders in 2020
 - 20 units ran 7500+ miles in use in 2020, across 8 different grower operations
- Now building re-order board for 2021
 - 24 unit reorder [in negotiation] \$400K+
 - 22 unit reorder [in negotiation] \$375K+



AUTONOMY METRICS

Novel approach to autonomy, past chasm of 80% to 99%+

Vision-based autonomy stack **trained over 8500+ miles** to travel on farm Patent-pending **pop-up autonomy**[™] is "turn-on-and-go", allowing anyone to operate Burros without any infrastructure



Burro Autonomy Performance



EXPANSION

Niche Market to Collaborative Ag Platform

- Focused first on a niche, with a people-scale robot and flexible foundational autonomy, necessary for many applications
- We've had 25+ requests from other autonomy companies seeking to buy our platform – plan to enable this as we grow





TODAY Democratizes access, with an OS that enables Autonomous A to B, plus data capture, and modular for peripherals

People-Scale Collaborative Robots, Beginning In Agriculture

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Appendix: Autonomy in Ag Market Map

Key: In development In trials First paying customer 2 to 10 Paying customers Scaling - 10+ customers		Where Autonomy / Robot can work? ***NOTE – Sizes have no relation to size of market															
		Field Crop – in the ground		Specialty Crop – in the ground		Tree			Vine/Bush			Nursery or Indoor structure					
		Corn / Soybeans	Others (i.e. wheat, cotton)	Strawberries	Field vegetables and Greens	Other	Apples	Citrus	Nuts	Others (i.e. Stone Fruit)	Grapes	Caneberries & Blueberries	Others	Others (i.e. peppers, cannabis)	Tomatoes	Strawberries	
What Autonomy / Robot does?	omous ement	<1000lbs People Scale Platforms (cargo &/or tool-carrier)										BURR®	@HIT	CH Dyn	ium Robot [®]	1	
	Auton Move	>3000lbs. Robotic tractors		ere GROINTELL]	[BEAR FLAG					VITIBOT	or ASI				
	Data	Crop Scouting *As a sell-able item - all companies using tons of data **includes soil sampling					tuie AG	ERpoint	bloon	field	bitwise						
		Planting / Seeding/Spraying / Fertilizing							∭ G	USS							
	Low dexterity	Mowing															
		Other (i.e. UV Lighting, moving pots)			TRIC										L] HARRYEST		
		Spot Spraying		R BLUE RIVER TECHNOLOGY		🔊 ecorobotix		VERDANT									
	High Dexterity	Physical Weed Removal	Gree	intield													
		Harvesting / Picking	TERR	ACLEAR	Advanced.farm			Coundant'			RoboticsPlus				Sweeper)	rcot _a	CTINION